

**Muhammad Anwer Sheikh** Non-Executive Director

Muhammad Anwer Sheikh is a seasoned finance professional and former Additional Secretary (Corporate Finance) at the Ministry of Finance, Pakistan, with over thirty years of experience in public administration. He has led major reforms in State-Owned Enterprises, corporate finance, taxation, restructuring, privatization, and international financing, and is currently working as a freelance consultant and visiting speaker on financial advisory and investment strategies.

He studied Public Financial Management at the Harvard Kennedy School, completed the Directors' Training Program at ICMA, and holds a Master's degree in Commerce with specialization in Finance and Management as well as a Bachelor of Law (LLB).

Over the course of his career, Mr. Sheikh has contributed to key national initiatives including the PIA restructuring plan, the merger of the Pakistan Credit Guarantee Company with Karandaaz Pakistan, and the drafting of the State-Owned Enterprises Act 2023. He played a central role in developing and implementing the Circular Debt Management Plan with the World Bank and in negotiating high-profile settlements such as the Karkey Rental Power dispute and the Reko Diq project. His work has involved extensive engagement with the IMF, World Bank, ADB, and bilateral donors to align technical and financial assistance with government priorities.

He superannuated in 2023 as Additional Secretary after more than three decades of service, including over ten years working directly with State-Owned Enterprises in the oil and gas, power, aviation, food and agriculture, and communications sectors. Today, he serves as a financial consultant on innovative financing for government bodies, a visiting speaker at the National School of Public Policy, and a consultant to the National Steel Complex Private Limited.

An alumnus of Harvard University, Mr. Sheikh has represented Pakistan at international conferences and workshops in Japan, Korea, China, Malaysia, Sri Lanka, Albania, and Uruguay. He has served as a board member of PSO, CPPA, IESCO, Saindak Metals, Pakistan National Shipping, and Pakistan Credit Guarantee Company Limited, in addition to his role as former Chairman of the Chess Federation of Pakistan.